

IZUMI CO., LTD.

(Stock code: 8273)

(*Reference) 697,100 103.0% 32,600 93.9% 32,600 94.0% 20,900 90.1%

Support Documentation about the Consolidated Financial Results for the Year Ended February 28, 2022 (FY2021)

1. Summary of Financial Results

1) Consolidated Financial Results

(Unit: millions of yen)

| | Year ended | Year ended | Year ending Feb. |
|--|---------------|---------------|---------------------|
| | Feb. 28, 2021 | Feb. 28, 2022 | 28, 2023 (Forecast) |
| Operating revenue | 679,778 | 676,800 | 454,300 |
| (YoY) | 91.3% | 99.6% | 1 |
| Operating profit | 35,781 | 34,717 | 32,600 |
| (YoY) | 112.2% | 97.0% | _ |
| Ordinary profit | 36,078 | 34,696 | 32,600 |
| (YoY) | 112.8% | 96.2% | _ |
| Profit attributable to owners of parent | 23,053 | 23,204 | 20,900 |
| (YoY) | 115.5% | 100.7% | _ |
| Earnings per share | ¥321.72 | ¥324.45 | ¥292.40 |
| Profit/equity | 10.3% | 9.6% | / |
| Ordinary profit/total assets | 7.4% | 7.2% | / |
| Operating profit/net sales | 5.5% | 5.4% | / |
| Total assets | 489,692 | 468,798 | / |
| Net assets | 245,411 | 262,433 | / |
| Net assets per share | ¥3,244.56 | ¥3,479.26 | / |
| Equity ratio | 47.5% | 53.0% | / |
| Total number of issued shares at the end of period (excl. treasury shares) | 71,657,094 | 71,477,638 | |
| Average number of shares during the period (excl. treasury shares) | 71,657,606 | 71,517,631 | |
| Number of consolidated subsidiaries Number of equity-method affiliates | 15 5 | 17 4 | |

^{*} As the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29) from the beginning of the year ending February 28, 2023, the financial results forecast after this application is presented. As a reference, if reclassified to figures prior to the application of the "Accounting Standard for Revenue Recognition," operating revenue would be 697,100 million yen. With regard to year-on-year change, operating revenue would be 103.0%, operating profit would be 93.9%, ordinary profit would be 94.0%, and profit attributable to owners of parent would be 90.1% (presented as reference outside of the table).

2) Non-consolidated Financial Results

(Unit: millions of yen)

| | | Year ended | Year ended | Year ending Feb. |
|---------------------|-------|---------------|---------------|---------------------|
| | | Feb. 28, 2021 | Feb. 28, 2022 | 28, 2023 (Forecast) |
| Operating revenue | | 634,583 | 632,836 | 355,500 |
| | (YoY) | 90.6% | 99.7% | - |
| Operating profit | | 29,128 | 28,065 | 25,600 |
| | (YoY) | 111.9% | 96.3% | _ |
| Ordinary profit | | 29,420 | 28,273 | 25,600 |
| | (YoY) | 112.1% | 96.1% | _ |
| Profit | | 17,461 | 19,140 | 16,600 |
| | (YoY) | 102.4% | 109.6% | _ |
| Dividends per share | | ¥83.00 | ¥86.00 | ¥86.00 |
| Total assets | | 423,212 | 407,231 | |
| Net assets | | 189,151 | 201,520 | |
| Equity ratio | | 44.7% | 49.5% | |

^{*} As the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29) from the beginning of the year ending February 28, 2023, the financial results forecast after this application is presented. As a reference, if reclassified to figures prior to the application of the "Accounting Standard for Revenue Recognition," operating revenue would be 651,700 million yen. With regard to year-on-year change, operating revenue would be 103.0%, operating profit would be 91.2%, ordinary profit would be 90.5%, and profit would be 86.7% (presented as reference outside of the table).

(*Reference)
651,700
103.0%
25,600
91.2%
25,600
90.5%
16,600
86.7%

2. Consolidated Statements of Income

(Unit: millions of yen)

| | Year ended Fe | b. 28, 2021 | Year er | nded Feb. 28, | 2022 |
|--|---------------|-------------|---------|---------------|--------|
| | Amount | % of Sales | Amount | % of Sales | YoY |
| Operating revenue | 679,778 | _ | 676,800 | - | 99.6% |
| Net sales | 645,672 | 100.0% | 643,280 | 100.0% | 99.6% |
| Gross profit | 147,467 | 22.8% | 145,943 | 22.7% | 99.0% |
| Operating revenue | 34,105 | 5.3% | 33,519 | 5.2% | 98.3% |
| Operating gross profit | 181,573 | 28.1% | 179,463 | 27.9% | 98.8% |
| Selling, general and administrative expenses | 145,791 | 22.6% | 144,745 | 22.5% | 99.3% |
| Personnel expenses | 67,805 | 10.5% | 66,831 | 10.4% | 98.6% |
| Depreciation | 15,243 | 2.4% | 15,267 | 2.4% | 100.2% |
| Amortization of goodwill | 737 | 0.1% | 532 | 0.1% | 72.3% |
| Rental expenses | 11,526 | 1.8% | 11,248 | 1.7% | 97.6% |
| Utilities expenses | 7,482 | 1.2% | 7,986 | 1.2% | 106.7% |
| Advertising expenses | 9,643 | 1.5% | 9,647 | 1.5% | 100.0% |
| Other | 33,352 | 5.2% | 33,230 | 5.2% | 99.6% |
| Operating profit | 35,781 | 5.5% | 34,717 | 5.4% | 97.0% |
| Non-operating income | 1,893 | 0.3% | 1,600 | 0.2% | 84.5% |
| Interest and dividend income | 243 | 0.0% | 224 | 0.0% | 92.1% |
| Non-operating expenses | 1,597 | 0.2% | 1,621 | 0.3% | 101.5% |
| Interest expenses | 700 | 0.1% | 555 | 0.1% | 79.3% |
| Ordinary profit | 36,078 | 5.6% | 34,696 | 5.4% | 96.2% |
| Extraordinary income | 3,610 | 0.6% | 1,039 | 0.2% | 28.8% |
| Extraordinary losses | 4,835 | 0.7% | 1,456 | 0.2% | 30.1% |
| Profit before income taxes | 34,852 | 5.4% | 34,280 | 5.3% | 98.4% |
| Total income taxes | 10,306 | 1.6% | 10,758 | 1.7% | 104.4% |
| Profit attributable to non-controlling interests | 1,493 | 0.2% | 317 | 0.0% | 21.3% |
| Profit attributable to owners of parent | 23,053 | 3.6% | 23,204 | 3.6% | 100.7% |

1) Segment Information

| | Year ended Fe | Year ended Feb. 28, 2021 | | Year ended Feb. 28, 2022 | | |
|------------------------------|---------------|--------------------------|---------|--------------------------|--------|--|
| | Amount | % of Total | Amount | % of Total | YoY | |
| (Operating revenue) | | | | | | |
| Retail operations | 659,977 | 97.1% | 656,914 | 97.1% | 99.5% | |
| Retail-peripheral operations | 94,786 | 13.9% | 96,419 | 14.2% | 101.7% | |
| Other | 5,297 | 0.8% | 5,079 | 0.8% | 95.9% | |
| Adjustment | -80,283 | -11.8% | -81,611 | -12.1% | _ | |
| Total | 679,778 | 100.0% | 676,800 | 100.0% | 99.6% | |
| (Operating profit) | | | | | | |
| Retail operations | 31,217 | 87.2% | 29,589 | 85.2% | 94.8% | |
| Retail-peripheral operations | 3,458 | 9.7% | 4,321 | 12.4% | 125.0% | |
| Other | 1,172 | 3.3% | 1,004 | 2.9% | 85.6% | |
| Adjustment | -67 | -0.2% | -198 | -0.6% | _ | |
| Total | 35,781 | 100.0% | 34,717 | 100.0% | 97.0% | |

2) Financial Results of Major Subsidiaries

| 2) Financial Nesults of Major Subsidiaries | | | | | |
|--|------------------------------|-------------------|-----------------|-----------------|--------|
| Company | Business / | | Year ended Feb. | Year ended Feb. | YoY |
| Company | Segment | | 28, 2021 | 28, 2022 | 101 |
| YOU-ME CARD CO., LTD. | Finance | Operating revenue | 9,393 | 9,181 | 97.7% |
| | Retail-peripheral operations | Operating profit | 2,060 | 2,157 | 104.7% |
| IZUMI TECHNO Co., Ltd. | Store management | Operating revenue | 13,882 | 14,863 | 107.1% |
| | Retail-peripheral operations | Operating profit | 1,549 | 1,760 | 113.6% |
| IZUMI FOOD SERVICE CO., LTD. | Food services | Operating revenue | 4,626 | 5,277 | 114.1% |
| | Retail-peripheral operations | Operating profit | -303 | 74 | - |
| Youme Mart Kumamoto Co., Ltd. | Retail | Operating revenue | 27,975 | 28,083 | 100.4% |
| | Retail operations | Operating profit | 1,245 | 872 | 70.1% |
| Youme Mart Kitakyushu Co., Ltd. | Retail | Operating revenue | 28,715 | 27,746 | 96.6% |
| | Retail operations | Operating profit | 1,033 | 850 | 82.3% |
| YOURS Co., Ltd. | Retail | Operating revenue | 24,094 | 23,364 | 97.0% |
| | Retail operations | Operating profit | 582 | 409 | 70.4% |

3. Consolidated Balance Sheets

(Unit: millions of yen)

| | As of Feb. 28, 2021 | | As | of Feb. 28, 202 | 22 |
|---------------------------------------|---------------------|------------|---------|-----------------|----------|
| | Amount | % of Total | Amount | % of Total | Change |
| Total assets | 489,692 | 100.0% | 468,798 | 100.0% | - 20,894 |
| Cash and deposits | 25,306 | 5.2% | 11,621 | 2.5% | - 13,685 |
| Notes and accounts receivable - trade | 42,497 | 8.7% | 42,794 | 9.1% | + 297 |
| Merchandise and finished goods | 21,661 | 4.4% | 20,381 | 4.3% | - 1,279 |
| Property, plant and equipment | 330,539 | 67.5% | 329,367 | 70.3% | - 1,171 |
| Leasehold and guarantee deposits | 16,909 | 3.5% | 15,846 | 3.4% | - 1,063 |
| Investment securities | 9,876 | 2.0% | 8,729 | 1.9% | - 1,147 |
| Other | 42,900 | 8.8% | 40,057 | 8.5% | - 2,843 |
| Liabilities | 244,281 | 49.9% | 206,364 | 44.0% | - 37,916 |
| Notes and accounts payable - trade | 47,367 | 9.7% | 29,697 | 6.3% | - 17,669 |
| Interest-bearing liabilities | 109,414 | 22.3% | 99,366 | 21.2% | - 10,048 |
| Other | 87,499 | 17.9% | 77,301 | 16.5% | - 10,198 |
| Net assets | 245,411 | 50.1% | 262,433 | 56.0% | + 17,021 |
| Treasury shares | -30 | 0.0% | -800 | -0.2% | - 769 |
| Other | 232,526 | 47.5% | 249,489 | 53.2% | + 16,963 |
| Non-controlling interests | 12,915 | 2.6% | 13,744 | 2.9% | + 828 |

| *Change in the number of issued sh | ares | <u>Year ended</u> <u>Feb. 28, 2021</u> | Year ended Feb. 28, 2022 |
|------------------------------------|--------------------------------|---|-----------------------------|
| Total number of issued shares | at the beginning of the period | 71,665,200 | 71,665,200 |
| | at the end of the period (A) | 71,665,200 | 71,665,200 |
| Treasury shares, etc. | at the beginning of the period | 7,346 | 8,106 |
| | at the end of the period (B) | 8,106 | 187,562 |
| | (Acquired during the period) | 760 | 200,717 |
| | (Share-based remuneration) | 0 | 21,261 |
| | (Cancelled during the period) | 0 | 0 |
| A-B | | 71,657,094 | 71,477,638 |
| (Average during the period) | | 71 657 606 | 71 517 631 |

4. Consolidated Statements of Cash Flows

(Unit: millions of yen)

| | Year ended | Year ended |
|---|---------------|---------------|
| | Feb. 28, 2021 | Feb. 28, 2022 |
| Cash flows from operating activities | + 48,320 | + 18,577 |
| Profit before income taxes | + 34,852 | + 34,280 |
| Non-cash loss/gain (depreciation, etc.) | + 18,311 | + 17,348 |
| Increase/decrease in claims and obligations related to operating activities | + 6,045 | - 20,515 |
| Income taxes and interest income | - 9,543 | - 13,077 |
| Other | - 1,345 | + 542 |
| Cash flows from investing activities | - 6,633 | - 14,246 |
| Capital investment related | - 13,921 | - 16,336 |
| Other | + 7,287 | + 2,089 |
| Cash flows from financing activities | - 25,361 | - 18,016 |
| Interest-bearing liabilities related | - 19,536 | - 10,960 |
| Other | - 5,825 | - 7,056 |
| Increase/decrease in cash and cash equivalents | + 16,324 | - 13,685 |

5. IZUMI CO., LTD.: Income Statement and Other Financial Information

1) Statement of Income (Unit: millions of yen)

| Statement of Income | Year ended Feb. 28, 2021 | | Year ended Feb. 28, 2022 | | • • |
|--|--------------------------|-------------|--------------------------|-------------|--------|
| | Amount | % of Sales | Amount | % of Sales | YoY |
| Operating revenue | 634,583 | 70 OI Galc3 | 632,836 | 70 OI Galc3 | 99.7% |
| Net sales | 603,041 | 100.0% | 601,881 | 100.0% | 99.8% |
| Gross profit | 117,561 | 19.5% | 116,432 | 19.3% | 99.0% |
| Operating revenue | 31,541 | 5.2% | 30,954 | 5.1% | 98.1% |
| Real estate lease revenue | 8,148 | 1.4% | 8,125 | 1.4% | 99.7% |
| Distribution center revenue | 9,517 | 1.6% | 9,217 | 1.5% | 96.8% |
| Store lease joint management expense revenue | 8,851 | 1.5% | 8,470 | 1.4% | 95.7% |
| Other | 5,024 | 0.8% | 5,141 | 0.9% | 102.3% |
| Operating gross profit | 149,102 | 24.7% | 147,387 | 24.5% | 98.8% |
| Selling, general and administrative expenses | 119,973 | 19.9% | 119,321 | 19.8% | 99.5% |
| Personnel expenses | 48,025 | 8.0% | 47,142 | 7.8% | 98.2% |
| Depreciation | 13,132 | 2.2% | 12,910 | 2.1% | 98.3% |
| Rental expenses | 9,751 | 1.6% | 9,684 | 1.6% | 99.3% |
| Store management expenses | 10,135 | 1.7% | 10,649 | 1.8% | 105.1% |
| Utilities expenses | 5,824 | 1.0% | 6,221 | 1.0% | 106.8% |
| Advertising expenses | 8,108 | 1.3% | 8,173 | 1.4% | 100.8% |
| Other | 24,996 | 4.1% | 24,539 | 4.1% | 98.2% |
| Operating profit | 29,128 | 4.8% | 28,065 | 4.7% | 96.3% |
| Non-operating income | 1,571 | 0.3% | 1,288 | 0.2% | 82.0% |
| Interest and dividend income | 335 | 0.1% | 329 | 0.1% | 98.0% |
| Non-operating expenses | 1,280 | 0.2% | 1,080 | 0.2% | 84.4% |
| Interest expenses | 727 | 0.1% | 605 | 0.1% | 83.2% |
| Ordinary profit | 29,420 | 4.9% | 28,273 | 4.7% | 96.1% |
| Extraordinary income | 579 | 0.1% | 466 | 0.1% | 80.6% |
| Extraordinary losses | 4,455 | 0.7% | 1,027 | 0.2% | 23.1% |
| Profit before income taxes | 25,544 | 4.2% | 27,712 | 4.6% | 108.5% |
| Profit | 17,461 | 2.9% | 19,140 | 3.2% | 109.6% |

2) Sales Information

| | Year ended Fe | eb. 28, 2021 | Year er | nded Feb. 28, 2 | 2022 |
|-------------------------------|---------------|--------------|---------|-----------------|--------|
| | Amount | % of Total | Amount | % of Total | YoY |
| (By Product) | | | | | |
| Lifestyle | 89,854 | 14.9% | 87,609 | 14.6% | 97.5% |
| Foods | 231,751 | 38.4% | 227,820 | 37.9% | 98.3% |
| Directly managed stores total | 321,606 | 53.3% | 315,430 | 52.4% | 98.1% |
| Tenants | 208,863 | 34.6% | 215,647 | 35.8% | 103.2% |
| X-SELL Department | 11,706 | 1.9% | 10,845 | 1.8% | 92.6% |
| Product supply, etc. | 60,866 | 10.1% | 59,958 | 10.0% | 98.5% |
| Total | 603,041 | 100.0% | 601,881 | 100.0% | 99.8% |
| (By Region) | | | | | |
| Chugoku | 252,960 | 41.9% | 249,878 | 41.5% | 98.8% |
| Kyushu | 224,469 | 37.2% | 225,587 | 37.5% | 100.5% |
| Other | 125,611 | 20.8% | 126,415 | 21.0% | 100.6% |
| Total | 603,041 | 100.0% | 601,881 | 100.0% | 99.8% |

^{*} From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division.

Accordingly, results for the year ended Feb. 28, 2021 have been adjusted to figures after these organizational changes.

YoY Sales at
 Existing Stores
 (Excluding X-SELL
 Department)

| | Year ended Feb. 28, 2021 | Year ended Feb. 28, 2022 |
|-------------------------------|--------------------------|--------------------------|
| Lifestyle | 77.6% | 99.9% |
| Foods | 101.3% | 99.2% |
| Directly managed stores total | 93.5% | 99.4% |
| Tenants | 84.2% | 103.8% |
| Total | 89.7% | 101.1% |
| Chugoku | 93.0% | 100.4% |
| Kyushu | 87.2% | 101.0% |
| Number of customers | 89.4% | 99.4% |
| Average spent per customer | 104.5% | 99.9% |
| Average spent per item | 97.4% | 102.0% |
| Number of purchases | 107.3% | 98.0% |

^{*} From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division. Accordingly, results for the year ended Feb. 28, 2021 have been adjusted to figures after these organizational changes.

4) Gross Profit Ratio

| | Year ended Feb. 28, 2021 | Year ended Feb. 28, 2022 |
|-------------------------------|--------------------------|--------------------------|
| Lifestyle | 35.6% | 35.6% |
| Foods | 27.7% | 28.2% |
| Directly managed stores total | 29.9% | 30.3% |
| Tenants | 8.6% | 8.3% |
| X-SELL Department | 25.8% | 26.0% |
| Product supply, etc. | 0.5% | 0.5% |
| Total | 19.5% | 19.3% |
| (Loss rate) | | |
| Lifestyle | 6.3% | 7.2% |
| Foods | 2.5% | 2.3% |
| Directly managed stores total | 3.5% | 3.6% |
| (Inventory turnover in days) | | |
| Lifestyle | 79.3 | 72.5 |
| Foods | 9.2 | 8.9 |
| Directly managed stores total | 28.5 | 26.4 |

^{*} From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division. Accordingly, results for the year ended Feb. 28, 2021 have been adjusted to figures after these organizational changes.

5) Average Number of Employees during the Period

| | Year ended Feb. 28, 2021 | Year ended Feb. 28, 2022 |
|---|--------------------------|--------------------------|
| Full employees | 2,968 | 2,912 |
| Semi-full employees (8-hour equivalent) | 5,971 | 5,822 |
| Part-time employees (8-hour equivalent) | 3,973 | 3,702 |
| Total | 12,912 | 12,436 |
| (% of Total) | | |
| Full employees | 23.0% | 23.4% |
| Semi-full employees (8-hour equivalent) | 46.2% | 46.8% |
| Part-time employees (8-hour equivalent) | 30.8% | 29.8% |
| Total | 100.0% | 100.0% |
| (Indicators: Directly managed stores and X-SELL Department) | | |
| Net sales per employee | 25,815 thousand yen | 26,236 thousand yen |
| Gross profit per employee | 7,683 thousand yen | 7,903 thousand yen |
| Personnel expenses per employee | 3,720 thousand yen | 3,791 thousand yen |
| Personnel expenses/sales ratio | 14.4% | 14.4% |
| Personnel expenses/gross profit ratio | 48.4% | 48.0% |

^{*} Number of full employees at the end of period:

 $^{2,\!907}$ in the year ended Feb. 28, 2021; $2,\!857$ in the year ended Feb. 28, 2022

6) Stores and Capital Investment

| | As of Feb. 28, 2021 | As of Feb. 28, 2022 |
|---|---------------------|---------------------|
| New stores | 0 | 0 |
| (X-SELL stand-alone type stores) | 0 | 0 |
| Stores closed | 2 | 2 |
| Number of stores at the end of the period | 109 | 107 |
| (X-SELL stand-alone type stores) | 7 | 7 |
| Sales floor area at the end of period | 1,128,780㎡ | 1,115,118㎡ |
| Capital investment (construction basis) | 5,023 million yen | 10,331 million yen |
| Capital investment (payment basis) | 8,797 million yen | 9,833 million yen |

7) Store Information as of February 28, 2022 (Excluding X-SELL stand-alone type stores)

| | Stores | Sales Share |
|--------------------------------|--------|-------------|
| (By Store Area) | | |
| 20,000 m ² or more | 19 | 52.5% |
| Up to 20,000 m ² | 22 | 24.8% |
| Up to 10,000 m ² | 28 | 13.7% |
| Less than 3,000 m ² | 31 | 9.0% |
| Total | 100 | 100.0% |
| (By Store Age) | | |
| 10 years or less | 30 | 23.4% |
| 20 years or less | 19 | 37.3% |
| 30 years or less | 37 | 32.0% |
| More than 30 years | 14 | 7.3% |
| Total | 100 | 100.0% |

8) Shareholder Information (Excluding shares less than one unit)

| | As of Feb. 28, 2021 | As of Feb. 28, 2022 |
|---------------------------------|---------------------|---------------------|
| (Number of shareholders) | | |
| Financial instruments traders | 30 | 29 |
| Foreign investors | 241 | 242 |
| Financial institutions | 40 | 40 |
| Other domestic companies | 298 | 296 |
| Individuals, etc. | 6,382 | 8,667 |
| Total | 6,991 | 9,274 |
| (Percentage held) | | |
| Financial instruments traders | 2.1% | 1.9% |
| Foreign investors | 8.8% | 8.3% |
| Financial institutions | 28.8% | 28.5% |
| Other domestic companies | 43.0% | 42.9% |
| Individuals and treasury shares | 17.3% | 18.4% |
| Total | 100.0% | 100.0% |

Consolidated

6. Consolidated reference information

| | As of Feb. 28, 2021 | As of Feb. 28, 2022 |
|---|---------------------|---------------------|
| Number of stores *1 | | |
| New stores | 1 | 3 |
| Stores closed | 4 | 3 |
| Number of stores at the end of the period | 194 | 194 |
| Number of employees *2 | | |
| Full employees | 4,443 | 4,399 |
| Semi-full employees (8-hour equivalent) | 11,149 | 10,945 |
| Capital investment (construction basis) | 12,450 million yen | 14,118 million yen |
| Capital investment (payment basis) | 13,921 million yen | 16,336 million yen |

^{*1} The number of stores is the sum of stores from IZUMI CO., LTD., Youme Mart Kumamoto Co., Youme Mart Kitakyushu Co., Ltd., YOURS Co., Ltd. and one other company.

^{*2} The number of full employees refers to the number of such employees at the end of the period.

The number of semi-full employees represents an average number of employees during the period calculated using an eight-hour-day basis.