IZUMI CO., LTD.
(Stock code: 8273)
Support Documentation about the Consolidated Financial Results for the First Quarter of the Year Ending February 28, 2022 (FY2021)

## 1. Summary of Financial Results

1) Consolidated Financial Results
(Unit: millions of yen)

|  | FY2020 |  | FY2021 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1Q | Full Term | 1Q | Full Term Forecast |
| Operating revenue | 149,055 | 679,778 | 164,954 | 721,400 |
| (YoY) | 81.0\% | 91.3\% | 110.7\% | 106.1\% |
| Operating profit | 6,305 | 35,781 | 7,832 | 36,700 |
| (YoY) | 95.6\% | 112.2\% | 124.2\% | 102.6\% |
| Ordinary profit | 6,381 | 36,078 | 8,050 | 36,800 |
| (YoY) | 96.9\% | 112.8\% | 126.1\% | 102.0\% |
| Profit attributable to owners of parent | 3,327 | 23,053 | 5,081 | 23,500 |
| (YoY) | 78.5\% | 115.5\% | 152.7\% | 101.9\% |
| Earnings per share | 746.43 | ¥321.72 | $¥ 70.97$ | $¥ 327.95$ |
| Total assets | 489,250 | 489,692 | 469,731 | / |
| Net assets | 228,283 | 245,411 | 246,427 | , |
| Net assets per share | $¥ 3,008.59$ | $¥ 3,244.56$ | $¥ 3,268.45$ |  |
| Equity ratio | 44.1\% | 47.5\% | 49.7\% |  |
| Total number of issued shares at the end of period (incl. treasury shares) | 71,665,200 | 71,665,200 | 71,665,200 |  |
| Number of treasury shares at the end of period | 7,366 | 8,106 | 208,190 |  |
| Average number of shares during the period (excl. treasury shares) | 71,657,839 | 71,657,606 | 71,607,042 |  |
| Number of consolidated subsidiaries <br> Number of equity-method affiliates | 14 5 | 15 5 | 15 5 |  |

2) Non-consolidated Financial Results
(Unit: millions of yen)

|  |  | FY2020 |  | FY2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | Full Term | 1Q | Full Term Forecast |
| Operating revenue |  | 137,679 | 634,583 | 154,005 | 674,000 |
|  | (YoY) | 79.6\% | 90.6\% | 111.9\% | 106.2\% |
| Operating profit |  | 4,772 | 29,128 | 6,372 | 30,100 |
|  | (YoY) | 90.0\% | 111.9\% | 133.5\% | 103.3\% |
| Ordinary profit |  | 4,896 | 29,420 | 6,495 | 30,200 |
|  | (YoY) | 91.7\% | 112.1\% | 132.7\% | 102.7\% |
| Profit |  | 2,385 | 17,461 | 4,165 | 19,400 |
|  | (YoY) | 67.5\% | 102.4\% | 174.7\% | 111.1\% |
| Dividends per share |  | - | 783.00 | - | $¥ 86.00$ |
| Total assets <br> Net assets <br> Equity ratio |  | 422,199 | 423,212 | 408,596 |  |
|  |  | 176,864 | 189,151 | 189,362 |  |
|  |  | 41.9\% | 44.7\% | 46.3\% |  |

2. Consolidated Statements of Income

|  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Sales | Amount | \% of Sales | YoY |
| Operating revenue | 149,055 |  | 164,954 | - | 110.7\% |
| Net sales | 140,707 | 100.0\% | 156,624 | 100.0\% | 111.3\% |
| Gross profit | 33,429 | 23.8\% | 35,264 | 22.5\% | 105.5\% |
| Operating revenue | 8,348 | 5.9\% | 8,330 | 5.3\% | 99.8\% |
| Operating gross profit | 41,778 | 29.7\% | 43,594 | 27.8\% | 104.3\% |
| Selling, general and administrative expenses | 35,473 | 25.2\% | 35,761 | 22.8\% | 100.8\% |
| Personnel expenses | 16,696 | 11.9\% | 17,195 | 11.0\% | 103.0\% |
| Depreciation | 3,695 | 2.6\% | 3,679 | 2.3\% | 99.6\% |
| Amortization of goodwill | 191 | 0.1\% | 133 | 0.1\% | 69.4\% |
| Rental expenses | 2,895 | 2.1\% | 2,871 | 1.8\% | 99.2\% |
| Utilities expenses | 1,716 | 1.2\% | 1,596 | 1.0\% | 93.0\% |
| Advertising expenses | 2,598 | 1.8\% | 2,319 | 1.5\% | 89.3\% |
| Other | 7,677 | 5.5\% | 7,966 | 5.1\% | 103.8\% |
| Operating profit | 6,305 | 4.5\% | 7,832 | 5.0\% | 124.2\% |
| Non-operating income | 617 | 0.4\% | 499 | 0.3\% | 81.0\% |
| Interest and dividend income | 59 | 0.0\% | 55 | 0.0\% | 93.5\% |
| Non-operating expenses | 540 | 0.4\% | 282 | 0.2\% | 52.3\% |
| Interest expenses | 190 | 0.1\% | 150 | 0.1\% | 79.3\% |
| Ordinary profit | 6,381 | 4.5\% | 8,050 | 5.1\% | 126.1\% |
| Extraordinary income | 517 | 0.4\% | 11 | 0.0\% | 2.3\% |
| Extraordinary losses | 1,999 | 1.4\% | 442 | 0.3\% | 22.2\% |
| Profit before income taxes | 4,899 | 3.5\% | 7,619 | 4.9\% | 155.5\% |
| Total income taxes | 1,461 | 1.0\% | 2,429 | 1.6\% | 166.2\% |
| Profit attributable to non-controlling interests | 110 | 0.1\% | 108 | 0.1\% | 98.0\% |
| Profit attributable to owners of parent | 3,327 | 2.4\% | 5,081 | 3.2\% | 152.7\% |

(Unit: millions of yen)

| FY2020 |  |
| ---: | ---: |
| Full Term (Mar-Feb) |  |
|  | \% of Sales |
| 679,778 | - |
| 644,672 | $100.0 \%$ |
| 147,467 | $22.8 \%$ |
| 34,105 | $5.3 \%$ |
| 181,573 | $28.1 \%$ |
| 145,791 | $22.6 \%$ |
| 67,805 | $10.5 \%$ |
| 15,243 | $2.4 \%$ |
| 737 | $0.1 \%$ |
| 11,526 | $1.8 \%$ |
| 7,482 | $1.2 \%$ |
| 9,643 | $1.5 \%$ |
| 33,352 | $5.2 \%$ |
| 35,781 | $5.5 \%$ |
| 1,893 | $0.3 \%$ |
| 243 | $0.0 \%$ |
| 1,597 | $0.2 \%$ |
| 700 | $0.1 \%$ |
| 36,078 | $5.6 \%$ |
| 3,610 | $0.6 \%$ |
| 4,835 | $0.7 \%$ |
| 34,852 | $5.4 \%$ |
| 10,306 | $1.6 \%$ |
| 1,493 | $0.2 \%$ |
| 23,053 | $3.6 \%$ |

## 1) Segment Information

|  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Total | Amount | \% of Total | YoY |
| (Operating revenue) |  |  |  |  |  |
| Retail operations | 144,403 | 96.9\% | 159,955 | 97.0\% | 110.8\% |
| Retail-peripheral operations | 22,568 | 15.1\% | 23,621 | 14.3\% | 104.7\% |
| Other | 1,318 | 0.9\% | 1,282 | 0.8\% | 97.3\% |
| Adjustment | -19,234 | -12.9\% | -19,904 | -12.1\% | - |
| Total | 149,055 | 100.0\% | 164,954 | 100.0\% | 110.7\% |
| (Operating profit) |  |  |  |  |  |
| Retail operations | 5,420 | 86.0\% | 6,714 | 85.7\% | 123.9\% |
| Retail-peripheral operations | 540 | 8.6\% | 805 | 10.3\% | 149.1\% |
| Other | 350 | 5.6\% | 336 | 4.3\% | 96.2\% |
| Adjustment | -5 | -0.1\% | -23 | -0.3\% | - |
| Total | 6,305 | 100.0\% | 7,832 | 100.0\% | 124.2\% |


| FY2020  <br> Full Term (Mar-Feb)  |  |
| ---: | ---: |
| Amount | \% of Total |
|  |  |
| 659,977 | $97.1 \%$ |
| 94,786 | $13.9 \%$ |
| 5,297 | $0.8 \%$ |
| $-80,283$ | $-11.8 \%$ |
| 679,778 | $100.0 \%$ |
|  |  |
| 31,217 | $87.2 \%$ |
| 3,458 | $9.7 \%$ |
| 1,172 | $3.3 \%$ |
| -67 | $-0.2 \%$ |
| 35,781 | $100.0 \%$ |

2) Financial Results of Major Subsidiaries (Year-on-year in parentheses)

| Company | Business / Segment |  | $\begin{gathered} \text { FY2020 } \\ 1 \text { (Mar-May) } \end{gathered}$ | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | FY2020 <br> Full Term (Mar-Feb) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| YOU-ME CARD CO., LTD. | Finance | Operating revenue | 2,339 | 2,321 ( 99.3\%) | 9,393 |
|  | Retail-peripheral operations | Operating profit | 433 | 501 ( 115.8\%) | 2,060 |
| IZUMI TECHNO Co., Ltd. | Store management | Operating revenue | 2,912 | 3,499 ( 120.2\%) | 13,882 |
|  | Retail-peripheral operations | Operating profit | 204 | 293 ( 143.5\%) | 1,549 |
| IZUMI FOOD SERVICE CO., LTD. | Food services | Operating revenue | 880 | 1,233 ( 140.1\%) | 4,626 |
|  | Retail-peripheral operations | Operating profit | -212 | -32 (-) | -303 |
| Youme Mart Kumamoto Co., Ltd. | Retail | Operating revenue | 6,911 | 6,885 ( 99.6\%) | 27,975 |
|  | Retail operations | Operating profit | 337 | 137 ( 40.7\%) | 1,245 |
| Youme Mart Kitakyushu Co., Ltd. | Retail | Operating revenue | 7,231 | 6,879 ( 95.1\%) | 28,715 |
|  | Retail operations | Operating profit | 339 | 224 (66.3\%) | 1,033 |
| YOURS Co., Ltd. | Retail | Operating revenue | 6,223 | 5,833 ( 93.7\%) | 24,094 |
|  | Retail operations | Operating profit | 164 | 106 (64.5\%) | 582 |

3) Change in Consolidated Operating Profit by Quarter

|  | FY2019 |  | FY2020 |  | FY2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YoY |  | YoY |  | YoY |
| 1Q (Mar-May) | 6,592 | 81.5\% | 6,305 | 95.6\% | 7,832 | 124.2\% |
| 2Q (Jun-Aug) | 7,570 | 87.0\% | 10,152 | 134.1\% | - | - |
| First half total (Mar-Aug) | 14,163 | 84.4\% | 16,457 | 116.2\% | Forecast 17,500 | 106.3\% |
| 3Q (Sep-Nov) | 7,009 | 102.7\% | 8,588 | 122.5\% | - | - |
| Three quarters total (Mar-Nov) | 21,173 | 89.7\% | 25,045 | 118.3\% | - | - |
| 4Q (Dec-Feb) | 10,715 | 91.9\% | 10,735 | 100.2\% | - | - |
| Annual total (Mar-Feb) | 31,888 | 90.4\% | 35,781 | 112.2\% | Forecast 36,700 | 102.6\% |

3. Consolidated Balance Sheets
(Unit: millions of yen)

|  | As of Feb. 28, 2021 |  | As of May 31, 2021 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount | \% of Total | Amount | $\%$ of Total | Change |
| Total assets | 489,692 | $100.0 \%$ | 469,731 | $100.0 \%$ | $-19,961$ |
| Cash and deposits | 25,306 | $5.2 \%$ | 7,452 | $1.6 \%$ | $-17,853$ |
| Notes and accounts receivable - trade | 42,497 | $8.7 \%$ | 44,090 | $9.4 \%$ | $+1,593$ |
| Merchandise and finished goods | 21,661 | $4.4 \%$ | 22,229 | $4.7 \%$ | +568 |
| Property, plant and equipment | 330,539 | $67.5 \%$ | 329,968 | $70.2 \%$ | -570 |
| Leasehold and guarantee deposits | 16,909 | $3.5 \%$ | 16,808 | $3.6 \%$ | -101 |
| Investment securities | 9,876 | $2.0 \%$ | 9,610 | $2.0 \%$ | -265 |
| Other | 42,900 | $8.8 \%$ | 39,570 | $8.4 \%$ | $-3,330$ |
| Liabilities | 244,281 | $49.9 \%$ | 223,303 | $47.5 \%$ | $-20,977$ |
| Notes and accounts payable - trade | 47,367 | $9.7 \%$ | 31,425 | $6.7 \%$ | $-15,941$ |
| Interest-bearing liabilities | 109,414 | $22.3 \%$ | 115,319 | $24.6 \%$ | $+5,905$ |
| Other | 87,499 | $17.9 \%$ | 76,558 | $16.3 \%$ | $-10,941$ |
| Net assets | 245,411 | $50.1 \%$ | 246,427 | $52.5 \%$ | $+1,016$ |
| Treasury shares | -30 | $0.0 \%$ | -889 | $-0.2 \%$ | -858 |
| Other | 232,526 | $47.5 \%$ | 234,442 | $49.9 \%$ | $+1,916$ |
| Non-controlling interests | 12,915 | $2.6 \%$ | 12,874 | $2.7 \%$ | -41 |

*Change in the number of issued shares

|  |  | FY2020 (Mar-Feb) | FY2021 1Q |
| :---: | :---: | :---: | :---: |
| Total number of issued shares at the beginning of the period |  | 71,665,200 | 71,665,200 |
|  | at the end of the period (A) | 71,665,200 | 71,665,200 |
| Treasury shares, etc. | at the beginning of the period | 7,346 | 8,106 |
|  | at the end of the period (B) | 8,106 | 208,190 |
|  | (Acquired during the period) | 760 | 200,084 |
|  | (Cancelled during the period) | 0 | 0 |
| A-B |  | 71,657,094 | 71,457,010 |
| (Average during the period) |  | 71,657,606 | 71,607,042 |

4. Consolidated Statements of Cash Flows (Unit: millions of yen)

|  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | FY2020 <br> Full Term (Mar-Feb) |
| :---: | :---: | :---: | :---: |
| Cash flows from operating activities | + 5,858 | - 14,445 | +48,320 |
| Profit before income taxes | + 4,899 | + 7,619 | + 34,852 |
| Non-cash loss/gain (depreciation, etc.) | + 3,990 | +4,300 | + 18,311 |
| Increase/decrease in claims and obligations related to operating activities | - 710 | - 20,069 | + 6,045 |
| Income taxes and interest income | -4,794 | - 7,535 | - 9,543 |
| Other | + 2,474 | +1,239 | - 1,345 |
| Cash flows from investing activities | - 3,602 | -5,333 | -6,633 |
| Capital investment related | - 3,864 | -5,277 | - 13,921 |
| Other | + 261 | -55 | + 7,287 |
| Cash flows from financing activities | + 2,606 | + 1,925 | - 25,361 |
| Interest-bearing liabilities related | + 5,506 | + 5,905 | - 19,536 |
| Other | - 2,900 | - 3,979 | -5,825 |
| Increase/decrease in cash and cash equivalents | +4,862 | -17,853 | +16,324 |

## 5. IZUMI CO., LTD.: Income Statement and Other Financial Information

1) Statement of Income

|  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Sales | Amount | \% of Sales | YoY |
| Operating revenue | 137,679 | - | 154,005 | - | 111.9\% |
| Net sales | 129,987 | 100.0\% | 146,306 | 100.0\% | 112.6\% |
| Gross profit | 26,234 | 20.2\% | 27,974 | 19.1\% | 106.6\% |
| Operating revenue | 7,691 | 5.9\% | 7,699 | 5.3\% | 100.1\% |
| Real estate lease revenue | 2,036 | 1.6\% | 2,034 | 1.4\% | 99.9\% |
| Distribution center revenue | 2,259 | 1.7\% | 2,254 | 1.5\% | 99.8\% |
| Store lease joint management expense revenue | 2,253 | 1.7\% | 2,143 | 1.5\% | 95.1\% |
| Other | 1,141 | 0.9\% | 1,266 | 0.9\% | 111.0\% |
| Operating gross profit | 33,925 | 26.1\% | 35,673 | 24.4\% | 105.2\% |
| Selling, general and administrative expenses | 29,153 | 22.4\% | 29,301 | 20.0\% | 100.5\% |
| Personnel expenses | 11,806 | 9.1\% | 12,178 | 8.3\% | 103.2\% |
| Depreciation | 3,219 | 2.5\% | 3,137 | 2.1\% | 97.5\% |
| Rental expenses | 2,479 | 1.9\% | 2,453 | 1.7\% | 98.9\% |
| Store management expenses | 2,443 | 1.9\% | 2,522 | 1.7\% | 103.2\% |
| Utilities expenses | 1,333 | 1.0\% | 1,219 | 0.8\% | 91.4\% |
| Advertising expenses | 2,257 | 1.7\% | 1,951 | 1.3\% | 86.5\% |
| Other | 5,614 | 4.3\% | 5,838 | 4.0\% | 104.0\% |
| Operating profit | 4,772 | 3.7\% | 6,372 | 4.4\% | 133.5\% |
| Non-operating income | 577 | 0.4\% | 365 | 0.2\% | 63.2\% |
| Interest and dividend income | 132 | 0.1\% | 128 | 0.1\% | 96.6\% |
| Non-operating expenses | 453 | 0.3\% | 241 | 0.2\% | 53.3\% |
| Interest expenses | 194 | 0.1\% | 162 | 0.1\% | 83.6\% |
| Ordinary profit | 4,896 | 3.8\% | 6,495 | 4.4\% | 132.7\% |
| Extraordinary income | 517 | 0.4\% | 11 | 0.0\% | 2.2\% |
| Extraordinary losses | 2,026 | 1.6\% | 425 | 0.3\% | 21.0\% |
| Profit before income taxes | 3,387 | 2.6\% | 6,081 | 4.2\% | 179.5\% |
| Profit | 2,385 | 1.8\% | 4,165 | 2.8\% | 174.7\% |

(Unit: millions of yen)

| FY2020Full Term (Mar-Feb) |  |
| :---: | :---: |
| Amount | \% of Sales |
| 634,583 | - |
| 603,041 | 100.0\% |
| 117,561 | 19.5\% |
| 31,541 | 5.2\% |
| 8,148 | 1.4\% |
| 9,517 | 1.6\% |
| 8,851 | 1.5\% |
| 5,024 | 0.8\% |
| 149,102 | 24.7\% |
| 119,973 | 19.9\% |
| 48,025 | 8.0\% |
| 13,132 | 2.2\% |
| 9,751 | 1.6\% |
| 10,135 | 1.7\% |
| 5,824 | 1.0\% |
| 8,108 | 1.3\% |
| 24,996 | 4.1\% |
| 29,128 | 4.8\% |
| 1,571 | 0.3\% |
| 335 | 0.1\% |
| 1,280 | 0.2\% |
| 727 | 0.1\% |
| 29,420 | 4.9\% |
| 579 | 0.1\% |
| 4,455 | 0.7\% |
| 25,544 | 4.2\% |
| 17,461 | 2.9\% |

2) Sales Information

|  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Total | Amount | \% of Total | YoY |
| (By Product) |  |  |  |  |  |
| Lifestyle | 19,282 | 14.8\% | 21,908 | 15.0\% | 113.6\% |
| Foods | 54,342 | 41.8\% | 53,606 | 36.6\% | 98.6\% |
| Directly managed stores total | 73,625 | 56.6\% | 75,514 | 51.6\% | 102.6\% |
| Tenants | 39,374 | 30.3\% | 53,515 | 36.6\% | 135.9\% |
| X-SELL Department | 1,821 | 1.4\% | 2,262 | 1.5\% | 124.2\% |
| Product supply, etc. | 15,166 | 11.7\% | 15,013 | 10.3\% | 99.0\% |
| Total | 129,987 | 100.0\% | 146,306 | 100.0\% | 112.6\% |
| (By Region) |  |  |  |  |  |
| Chugoku | 56,243 | 43.3\% | 61,156 | 41.8\% | 108.7\% |
| Kyushu | 46,038 | 35.4\% | 54,219 | 37.1\% | 117.8\% |
| Other | 27,705 | 21.3\% | 30,930 | 21.1\% | 111.6\% |
| Total | 129,987 | 100.0\% | 146,306 | 100.0\% | 112.6\% |


| FY2020 |  |
| ---: | ---: |
| Full Term (Mar-Feb) |  |
| Amount | \% of Total |
|  |  |
| 89,854 | $14.9 \%$ |
| 231,751 | $38.4 \%$ |
| 321,606 | $53.3 \%$ |
| 208,863 | $34.6 \%$ |
| 11,706 | $1.9 \%$ |
| 60,866 | $10.1 \%$ |
| 603,041 | $100.0 \%$ |
|  |  |
| 252,960 | $41.9 \%$ |
| 224,469 | $37.2 \%$ |
| 125,611 | $20.8 \%$ |
| 603,041 | $100.0 \%$ |

[^0]| 3) YoY Sales at Existing Stores (Excluding X-SELL Department) |  |  |  | Non-Consolidated |
| :---: | :---: | :---: | :---: | :---: |
|  |  | FY2020 1Q (Mar-May) | $\begin{gathered} \text { FY2021 } \\ 1 \text { Q (Mar-May) } \end{gathered}$ | FY2020 Full Term (Mar-Feb) |
|  | Lifestyle | 61.4\% | 117.7\% | 77.6\% |
|  | Foods | 100.6\% | 99.9\% | 101.3\% |
|  | Directly managed stores total | 86.6\% | 104.5\% | 93.5\% |
|  | Tenants | 61.8\% | 136.9\% | 84.2\% |
|  | Total | 76.4\% | 115.9\% | 89.7\% |
|  | Chugoku | 82.5\% | 110.4\% | 93.0\% |
|  | Kyushu | 71.7\% | 119.2\% | 87.2\% |
|  | Number of customers | 83.3\% | 105.4\% | 89.4\% |
|  | Average spent per customer | 103.9\% | 99.2\% | 104.5\% |
|  | Average spent per item | 91.1\% | 105.9\% | 97.4\% |
|  | Number of purchases | 114.1\% | 93.6\% | 107.3\% |
| 4) Gross Profit Ratio | ${ }^{*}$ From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division. Accordingly, results for FY2020 1Q and FY2020 Full Term have been adjusted to figures after these organizational changes. |  |  |  |
|  |  |  |  |  |
|  |  | $\begin{gathered} \text { FY2020 } \\ 1 \text { Q (Mar-May) } \end{gathered}$ | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | $\begin{gathered} \text { FY2020 } \\ \text { Full Term (Mar-Feb) } \\ \hline \end{gathered}$ |
|  | Lifestyle | 35.0\% | 35.7\% | 35.6\% |
|  | Foods | 27.2\% | 27.9\% | 27.7\% |
|  | Directly managed stores total | 29.2\% | 30.2\% | 29.9\% |
|  | Tenants | 10.5\% | 8.4\% | 8.6\% |
|  | X-SELL Department | 26.7\% | 27.9\% | 25.8\% |
|  | Product supply, etc. | 0.5\% | 0.4\% | 0.5\% |
|  | Total | 20.2\% | 19.1\% | 19.5\% |
|  | (Loss rate) |  |  |  |
|  | Lifestyle | 6.2\% | 7.1\% | 6.3\% |
|  | Foods | 2.7\% | 2.5\% | 2.5\% |
|  | Directly managed stores total | 3.6\% | 3.8\% | 3.5\% |
|  | (Inventory turnover in days) |  |  |  |
|  | Lifestyle | 104.2 | 77.9 | 79.3 |
|  | Foods | 10.1 | 9.8 | 9.2 |
|  | Directly managed stores total | 34.4 | 29.5 | 28.5 |
|  | *From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division. <br> Accordingly, results for FY2020 1Q and FY2020 Full Term have been adjusted to figures after these organizational changes. |  |  |  |
|  |  |  |  |  |
| 5) Average Number of Employees during the Period |  | $\begin{gathered} \text { FY2020 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | $\begin{gathered} \text { FY2021 } \\ \text { 1Q (Mar-May) } \end{gathered}$ | FY2020 Full Term (Mar-Feb) |
|  | Full employees | 3,013 | 2,956 | 2,968 |
|  | Semi-full employees (8-hour equivalent) | 6,030 | 5,710 | 5,971 |
|  | Part-time employees (8-hour equivalent) | 3,753 | 3,514 | 3,973 |
|  | Total | 12,796 | 12,180 | 12,912 |
|  | (\% of Total) |  |  |  |
|  | Full employees | 23.5\% | 24.3\% | 23.0\% |
|  | Semi-full employees (8-hour equivalent) | 47.1\% | 46.9\% | 46.2\% |
|  | Part-time employees (8-hour equivalent) | 29.3\% | 28.9\% | 30.8\% |
|  | Total | 100.0\% | 100.0\% | 100.0\% |
|  | (Indicators: Directly managed stores and X-SELL | partment) |  |  |
|  | Net sales per employee | 5,896 thousand yen | 6,386 thousand yen | 25,815 thousand yen |
|  | Gross profit per employee | 1,721 thousand yen | 1,922 thousand yen | 7,683 thousand yen |
|  | Personnel expenses per employee | 923 thousand yen | 1,000 thousand yen | 3,720 thousand yen |
|  | Personnel expenses/sales ratio | 15.6\% | 15.7\% | 14.4\% |
|  | Personnel expenses/gross profit ratio | 53.6\% | 52.0\% | 48.4\% |
| 6) Stores and Capital Investment | *Number of full employees at the end of period: 3,006 in FY2020 1Q; 2,942 in FY2021 1Q; 2,907 in FY2020 Full Term |  |  |  |
|  |  |  |  | Non-Consolidated |
|  |  | As of May 31, 2020 | As of May 31, 2021 | As of Feb. 28, 2021 |
|  | New stores | 0 | 0 | 0 |
|  | (X-SELL stand-alone type stores) | 0 | 0 | 0 |
|  | Stores closed | 0 | 1 | 2 |
|  | Number of stores at the end of the period | 111 | 108 | 109 |
|  | (X-SELL stand-alone type stores) | 9 | 7 | 7 |
|  | Sales floor area at the end of period | 1,148,952m ${ }^{2}$ | 1,125,408m² | 1,128,780m ${ }^{2}$ |
|  | Capital investment (construction basis) | 1,238 million yen | 1,751 million yen | 5,023 million yen |
|  | Capital investment (payment basis) | 3,381 million yen | 2,075 million yen | 8,797 million yen |

6. Consolidated reference information

|  | As of May 31, 2020 | As of May 31, 2021 | As of Feb. 28, 2021 |
| :--- | :---: | :---: | :---: |
| Number of stores *1 |  |  |  |
| New stores | 1 | 1 | 1 |
| Stores closed | 1 | 1 | 4 |
| Number of stores at the end of the period | 197 | 194 | 194 |
| Number of employees *2 |  |  |  |
| Full employees | 4,579 | 4,516 | 4,443 |
| Semi-full employees (8-hour equivalent) | 11,176 | 10,799 | 11,149 |
| Capital investment (construction basis) | 1,796 million yen | 2,946 million yen | 12,450 million yen |
| Capital investment (payment basis) | 3,864 million yen | 5,277 million yen | 13,921 million yen |

*1 The number of stores is the sum of stores from IZUMI CO., LTD., Youme Mart Kumamoto Co., Youme Mart Kitakyushu Co., Ltd., YOURS Co., Ltd. and one other company.
*2 The number of full employees refers to the number of such employees at the end of the period. The number of semi-full employees represents an average number of employees during the period calculated using an eight-hour-day basis.


[^0]:    *From March 2021, the Company implemented organizational changes, such as combining and reorganizing the Clothing Department and the Household Goods Department, and making them the Lifestyle Division.
    Accordingly, results for FY2020 1Q and FY2020 Full Term have been adjusted to figures after these organizational changes.

