## Support Documentation about the Consolidated Financial Results for the Year Ended February 29, 2020 (FY2019)

## 1. Summary of Financial Results

1) Consolidated Financial Results
(Unit: millions of yen)

|  | Year ended Feb. 28, 2019 | Year ended <br> Feb. 29, 2020 | Year ending Feb. 28, 2021 (Forecast) |
| :---: | :---: | :---: | :---: |
| Operating revenue | $\begin{array}{\|c\|} \hline 732,136 \\ 100.3 \% \end{array}$ | $\begin{array}{\|c\|} \hline 744,349 \\ 101.7 \% \end{array}$ | Undetermined* |
| (YoY) |  |  |  |
| Operating profit | 35,273 | 31,888 |  |
| (YoY) | 91.7\% | 90.4\% |  |
| Ordinary profit | 35,099 | 31,979 |  |
| (YoY) | 91.9\% | 91.1\% |  |
| Profit attributable to owners of parent | 23,488 | 19,953 |  |
| (YoY) | 87.2\% | 84.9\% |  |
| Earnings per share | $¥ 327.79$ | $¥ 278.45$ |  |
| Profit/equity | 12.3\% | 9.6\% | - |
| Ordinary profit/total assets | 7.3\% | 6.6\% |  |
| Operating profit/net sales | 5.1\% | 4.5\% |  |
| Total assets | 484,876 | 490,106 |  |
| Net assets | 211,546 | 226,264 |  |
| Net assets per share | ¥2,789.58 | $¥ 2,991.24$ |  |
| Equity ratio | 41.2\% | 43.7\% |  |
| Total number of issued shares at the end of period (excl. treasury shares) | 71,658,500 | 71,657,854 |  |
| Average number of shares during the period (excl. treasury shares) | 71,658,940 | 71,658,190 | - |
| Number of consolidated subsidiaries | 15 | 14 |  |
| Number of equity-method affiliates | 3 | 5 |  |

2) Non-consolidated Financial Results
(Unit: millions of yen)

|  |  | Year ended <br> Feb. 28, 2019 | Year ended <br> Feb. 29, 2020 | Year ending Feb. 28, <br> 2021 (Forecast) |
| :--- | :---: | ---: | ---: | ---: |
| Operating revenue | (YoY) | 686,991 | 700,142 |  |
| Operating profit | $100.5 \%$ | $101.9 \%$ |  |  |
| Ordinary profit | (YoY) | 29,141 | 26,026 |  |
|  |  | $91.0 \%$ | $89.3 \%$ |  |
| Profit | (YoY) | 29,177 | 26,240 | Undetermined* |
|  |  | $91.4 \%$ | $89.9 \%$ |  |
| Dividends per share | 20,466 | 17,053 |  |  |
| Total assets | $87.6 \%$ | $83.3 \%$ |  |  |
| Net assets |  | $¥ 80.00$ | $¥ 80.00$ |  |
| Equity ratio | 414,350 | 423,476 |  |  |

[^0]2. Consolidated Statements of Income
(Unit: millions of yen)

|  | Year ended Feb. 28, 2019 |  | Year ended Feb. 29, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Sales | Amount | \% of Sales | YoY |
| Operating revenue | 732,136 | - | 744,349 | - | 101.7\% |
| Net sales | 697,679 | 100.0\% | 709,455 | 100.0\% | 101.7\% |
| Gross profit | 153,571 | 22.0\% | 156,103 | 22.0\% | 101.6\% |
| Operating revenue | 34,457 | 4.9\% | 34,893 | 4.9\% | 101.3\% |
| Operating gross profit | 188,028 | 27.0\% | 190,997 | 26.9\% | 101.6\% |
| Selling, general and administrative expenses | 152,754 | 21.9\% | 159,108 | 22.4\% | 104.2\% |
| Personnel expenses | 66,811 | 9.6\% | 70,362 | 9.9\% | 105.3\% |
| Depreciation | 15,357 | 2.2\% | 15,672 | 2.2\% | 102.1\% |
| Amortization of goodwill | 822 | 0.1\% | 785 | 0.1\% | 95.5\% |
| Rental expenses | 11,556 | 1.7\% | 11,855 | 1.7\% | 102.6\% |
| Utilities expenses | 8,639 | 1.2\% | 8,471 | 1.2\% | 98.0\% |
| Advertising expenses | 14,864 | 2.1\% | 16,430 | 2.3\% | 110.5\% |
| Other | 34,702 | 5.0\% | 35,531 | 5.0\% | 102.4\% |
| Operating profit | 35,273 | 5.1\% | 31,888 | 4.5\% | 90.4\% |
| Non-operating income | 1,518 | 0.2\% | 1,484 | 0.2\% | 97.7\% |
| Interest and dividend income | 258 | 0.0\% | 250 | 0.0\% | 96.9\% |
| Non-operating expenses | 1,692 | 0.2\% | 1,393 | 0.2\% | 82.3\% |
| Interest expenses | 919 | 0.1\% | 818 | 0.1\% | 89.0\% |
| Ordinary profit | 35,099 | 5.0\% | 31,979 | 4.5\% | 91.1\% |
| Extraordinary income | 1,480 | 0.2\% | 669 | 0.1\% | 45.2\% |
| Extraordinary losses | 3,085 | 0.4\% | 2,803 | 0.4\% | 90.9\% |
| Profit before income taxes | 33,495 | 4.8\% | 29,845 | 4.2\% | 89.1\% |
| Total income taxes | 9,894 | 1.4\% | 9,505 | 1.3\% | 96.1\% |
| Profit attributable to non-controlling interests | 111 | 0.0\% | 385 | 0.1\% | 345.5\% |
| Profit attributable to owners of parent | 23,488 | 3.4\% | 19,953 | 2.8\% | 84.9\% |

1) Segment Information

|  | Year ended Feb. 28, 2019 |  | Year ended Feb. 29, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Total | Amount | \% of Total | YoY |
| (Operating revenue) |  |  |  |  |  |
| Retail operations | 712,410 | 97.3\% | 722,910 | 97.1\% | 101.5\% |
| Retail-peripheral operations | 96,924 | 13.2\% | 94,949 | 12.8\% | 98.0\% |
| Other | 5,332 | 0.7\% | 5,268 | 0.7\% | 98.8\% |
| Adjustment | -82,530 | -11.3\% | -78,779 | -10.6\% | - |
| Total | 732,136 | 100.0\% | 744,349 | 100.0\% | 101.7\% |
| (Operating profit) |  |  |  |  |  |
| Retail operations | 30,224 | 85.7\% | 26,607 | 83.4\% | 88.0\% |
| Retail-peripheral operations | 4,183 | 11.9\% | 4,351 | 13.6\% | 104.0\% |
| Other | 1,086 | 3.1\% | 1,064 | 3.3\% | 97.9\% |
| Adjustment | -220 | -0.6\% | -134 | -0.4\% | - |
| Total | 35,273 | 100.0\% | 31,888 | 100.0\% | 90.4\% |

2) Financial Results of Major Subsidiaries

| Company | Business / <br> Segment |  | Year ended <br> Feb. 28, 2019 | Year ended <br> Feb. 29, 2020 | YoY |
| :--- | :---: | :--- | ---: | ---: | ---: |
| YOU-ME CARD CO., LTD. | Finance | Operating revenue | 9,132 | 9,835 | $107.7 \%$ |
|  | Retai-peripheral operations | Operating prof it | 1,790 | 2,157 | $120.5 \%$ |
| ZUMI TECHNO Co., Ltd. | Store management | Operating revenue | 13,180 | 14,059 | $106.7 \%$ |
|  | Retail-peripheral operations | Operating prof it | 1,488 | 1,371 | $92.1 \%$ |
| ZUMI FOOD SERVICE CO., LTD. | Food services | Operating revenue | 5,779 | 5,963 | $103.2 \%$ |
|  | Retail-peripheral operations | Operating prof it | 286 | 312 | $109.1 \%$ |
| Youme Mart Kumamoto Co., Ltd.* | Retail | Operating revenue | 27,674 | 27,125 | $98.0 \%$ |
|  | Retail operations | Operating prof it | 763 | 704 | $92.3 \%$ |
| Youme Mart Kitakyushu Co., Ltd.* | Retail | Operating revenue | 15,912 | 27,161 | $170.7 \%$ |
|  | Retail operations | Operating prof it | 328 | 304 | $92.7 \%$ |
| YOURS Co., Ltd. ${ }^{*}$ | Retail | Operating revenue | 39,486 | 24,135 | $61.1 \%$ |

* As of March 1, 2019, Yume Mart Co., Ltd. changed its name to Youme Mart Kumamoto Co., Ltd. and Super Daiei Co., Ltd. to Youme Mart Kitakyushu Co., Ltd. respectively.
In addition, 14 stores of YOURS Co., Ltd. have been transferred to Youme Mart Kitakyushu Co., Ltd. as of March 1, 2019.

3. Consolidated Balance Sheets
(Unit: millions of yen)

|  | As of Feb. 28, 2019 |  | As of Feb. 29, 2020 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount | \% of Total | Amount | \% of Total | Change |
| Total assets | 484,876 | $100.0 \%$ | 490,106 | $100.0 \%$ | $+5,230$ |
| Cash and deposits | 8,136 | $1.7 \%$ | 8,982 | $1.8 \%$ | +845 |
| Notes and accounts receivable - trade | 39,784 | $8.2 \%$ | 46,392 | $9.5 \%$ | $+6,608$ |
| Merchandise and finished goods | 28,355 | $5.8 \%$ | 25,780 | $5.3 \%$ | $-2,574$ |
| Property, plant and equipment | 338,121 | $69.7 \%$ | 337,447 | $68.9 \%$ | -673 |
| Leasehold and guarantee deposits | 17,540 | $3.6 \%$ | 17,722 | $3.6 \%$ | +181 |
| Investment securities | 10,396 | $2.1 \%$ | 11,039 | $2.3 \%$ | +643 |
| Other | 42,541 | $8.8 \%$ | 42,741 | $8.7 \%$ | +199 |
| Liabilities | 273,329 | $56.4 \%$ | 263,841 | $53.8 \%$ | $-9,487$ |
| Notes and accounts payable - trade | 31,275 | $6.5 \%$ | 49,977 | $10.2 \%$ | $+18,702$ |
| Interest-bearing liabilities | 162,974 | $33.6 \%$ | 128,928 | $26.3 \%$ | $-34,045$ |
| Other | 79,079 | $16.3 \%$ | 84,935 | $17.3 \%$ | $+5,856$ |
| Net assets | 211,546 | $43.6 \%$ | 226,264 | $46.2 \%$ | $+14,717$ |
| Treasury shares | -25 | $0.0 \%$ | -27 | $0.0 \%$ | -2 |
| Other | 199,922 | $41.2 \%$ | 214,373 | $43.7 \%$ | $+14,451$ |
| Non-controlling interests | 11,649 | $2.4 \%$ | 11,918 | $2.4 \%$ | +269 |

*Change in the number of issued shares

| Total number of issued shares |
| :--- |
| Treasury shares, etc. |
|  |
|  |
| A-B |

Year ended Year ended
Feb. 28, 2019 Feb. 29, 2020
71,665,200 71,665,200
71,665,200 71,665,200

| at the beginning of the period | 5,676 | 6,700 |
| :--- | :--- | :--- |

at the end of the period $(B)$
6,70
7,346
(Acquired during the period) 646
(Cancelled during the period)
71,658,500 71,657,854
71,658,940 71,658,190

| nsolidated Statements of Cash Flows | (Unit: millions of yen) |  |
| :---: | :---: | :---: |
|  | Year ended Feb. 28, 2019 | Year ended Feb. 29, 2020 |
| Cash flows from operating activities | +33,642 | +57,681 |
| Profit before income taxes | + 33,495 | + 29,845 |
| Non-cash loss/gain (depreciation, etc.) | + 18,976 | + 19,214 |
| Increase/decrease in claims and obligations related to operating activities | -5,321 | + 17,304 |
| Income taxes and interest income | -14,588 | - 10,041 |
| Other | + 1,080 | +1,359 |
| Cash flows from investing activities | - 19,101 | -16,693 |
| Capital investment related | - 18,877 | - 16,596 |
| Other | -224 | -96 |
| Cash flows from financing activities | -14,793 | -40,142 |
| Interest-bearing liabilities related | -9,019 | - 34,345 |
| Other | -5,773 | -5,796 |
| Increase/decrease in cash and cash equivalents | -252 | +845 |

1) Statement of Income

|  | Year ended Feb. 28, 2019 |  | Year ended Feb. 29, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Sales | Amount | \% of Sales | YoY |
| Operating revenue | 686,991 | - | 700,142 | - | 101.9\% |
| Net sales | 655,328 | 100.0\% | 667,833 | 100.0\% | 101.9\% |
| Gross profit | 122,806 | 18.7\% | 126,313 | 18.9\% | 102.9\% |
| Operating revenue | 31,663 | 4.8\% | 32,309 | 4.8\% | 102.0\% |
| Real estate lease revenue | 8,218 | 1.3\% | 8,322 | 1.2\% | 101.3\% |
| Distribution center revenue | 9,503 | 1.5\% | 9,633 | 1.4\% | 101.4\% |
| Store lease joint management expense revenue | 9,081 | 1.4\% | 9,133 | 1.4\% | 100.6\% |
| Other | 4,859 | 0.7\% | 5,219 | 0.8\% | 107.4\% |
| Operating gross profit | 154,469 | 23.6\% | 158,622 | 23.8\% | 102.7\% |
| Selling, general and administrative expenses | 125,328 | 19.1\% | 132,596 | 19.9\% | 105.8\% |
| Personnel expenses | 47,078 | 7.2\% | 50,548 | 7.6\% | 107.4\% |
| Depreciation | 13,113 | 2.0\% | 13,550 | 2.0\% | 103.3\% |
| Rental expenses | 9,637 | 1.5\% | 10,083 | 1.5\% | 104.6\% |
| Store management expenses | 9,776 | 1.5\% | 10,251 | 1.5\% | 104.9\% |
| Utilities expenses | 6,565 | 1.0\% | 6,591 | 1.0\% | 100.4\% |
| Advertising expenses | 12,705 | 1.9\% | 14,362 | 2.2\% | 113.0\% |
| Other | 26,451 | 4.0\% | 27,208 | 4.1\% | 102.9\% |
| Operating profit | 29,141 | 4.4\% | 26,026 | 3.9\% | 89.3\% |
| Non-operating income | 1,395 | 0.2\% | 1,396 | 0.2\% | 100.1\% |
| Interest and dividend income | 378 | 0.1\% | 333 | 0.0\% | 87.9\% |
| Non-operating expenses | 1,358 | 0.2\% | 1,181 | 0.2\% | 87.0\% |
| Interest expenses | 898 | 0.1\% | 822 | 0.1\% | 91.6\% |
| Ordinary profit | 29,177 | 4.5\% | 26,240 | 3.9\% | 89.9\% |
| Extraordinary income | 1,371 | 0.2\% | 105 | 0.0\% | 7.7\% |
| Extraordinary losses | 1,744 | 0.3\% | 1,826 | 0.3\% | 104.7\% |
| Profit before income taxes | 28,804 | 4.4\% | 24,519 | 3.7\% | 85.1\% |
| Profit | 20,466 | 3.1\% | 17,053 | 2.6\% | 83.3\% |

2) Sales Information

|  | Year ended Feb. 28, 2019 |  | Year ended Feb. 29, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of Total | Amount | \% of Total | YoY |
| (By Product) |  |  |  |  |  |
| Clothing | 70,175 | 10.7\% | 68,525 | 10.3\% | 97.6\% |
| Household goods | 46,956 | 7.2\% | 48,352 | 7.2\% | 103.0\% |
| Foods | 220,819 | 33.7\% | 228,914 | 34.3\% | 103.7\% |
| Directly managed stores total | 337,950 | 51.6\% | 345,792 | 51.8\% | 102.3\% |
| Tenants | 238,689 | 36.4\% | 247,397 | 37.0\% | 103.6\% |
| X-SELL Division | 15,328 | 2.3\% | 14,727 | 2.2\% | 96.1\% |
| Product supply, etc. | 63,358 | 9.7\% | 59,915 | 9.0\% | 94.6\% |
| Total | 655,328 | 100.0\% | 667,833 | 100.0\% | 101.9\% |
| (By Region) |  |  |  |  |  |
| Chugoku | 263,976 | 40.3\% | 272,346 | 40.8\% | 103.2\% |
| Kyushu | 258,960 | 39.5\% | 260,314 | 39.0\% | 100.5\% |
| Other | 132,391 | 20.2\% | 135,171 | 20.2\% | 102.1\% |
| Total | 655,328 | 100.0\% | 667,833 | 100.0\% | 101.9\% |

Non-Consolidated
3) YoY Sales at Existing Stores
(Excluding X-SELL Division)

|  | Year ended Feb. 28, 2019 | Year ended Feb. 29, 2020 |
| :--- | :---: | :---: |
| Clothing | $97.2 \%$ | $95.3 \%$ |
| Household goods | $100.2 \%$ | $100.9 \%$ |
| Foods | $100.4 \%$ | $99.8 \%$ |
| Directly managed stores total | $99.7 \%$ | $99.1 \%$ |
| Tenants | $98.9 \%$ | $99.3 \%$ |
|  | $99.4 \%$ | $99.1 \%$ |
| Chugoku | $99.3 \%$ | $99.5 \%$ |
| Kyushu | $99.1 \%$ | $99.0 \%$ |
| Number of customers | $98.8 \%$ | $98.5 \%$ |
| Average spent per customer | $101.0 \%$ | $100.6 \%$ |
| Average spent per item | $99.8 \%$ | $100.6 \%$ |
| Number of purchases | $101.1 \%$ | $100.0 \%$ |

4) Gross Profit Ratio

|  | Year ended Feb. 28, 2019 | Year ended Feb. 29, 2020 |
| :--- | :---: | :---: |
| Clothing | $38.3 \%$ | $38.1 \%$ |
| Household goods | $32.3 \%$ | $32.3 \%$ |
| Foods | $26.0 \%$ | $26.5 \%$ |
| Directly managed stores total | $29.5 \%$ | $29.6 \%$ |
| Tenants | $8.0 \%$ | $8.0 \%$ |
| X-SELL Division | $26.0 \%$ | $25.8 \%$ |
| Product supply, etc. | $0.4 \%$ | $0.6 \%$ |
| Total | $18.7 \%$ | $18.9 \%$ |
| (Loss rate) |  |  |
| Clothing | $10.5 \%$ | $10.8 \%$ |
| Household goods | $3.2 \%$ | $3.2 \%$ |
| Foods | $3.1 \%$ | $3.1 \%$ |
| Directly managed stores total | $4.7 \%$ | $4.6 \%$ |
| Inventory turnover in days) |  |  |
| Clothing | 72.3 | 72.2 |
| Household goods | 83.9 | 83.9 |
| Foods | 10.7 | 10.4 |
| Directly managed stores total | 33.3 | 32.7 |

5) Average Number of Employees during the Period

|  | Year ended Feb. 28, 2019 | Year ended Feb. 29, 2020 |
| :---: | :---: | :---: |
| Full employees | 2,712 | 2,910 |
| Semi-full employees (8-hour equivalent) | 6,147 | 6,438 |
| Part-time employees (8-hour equivalent) | 4,309 | 4,351 |
| Total | 13,168 | 13,699 |
| (\% of Total) | $20.6 \%$ | $21.2 \%$ |
| Full employees | $46.7 \%$ | $47.0 \%$ |
| Semi-full employees (8-hour equivalent) | $32.7 \%$ | $31.8 \%$ |
| Part-time employees (8-hour equivalent) | $100.0 \%$ | $100.0 \%$ |
| Total |  |  |
| (Indicators: Directly managed stores and X-SELL Division) |  |  |
| Net sales per employee | 26,828 thousand yen | 26,317 thousand yen |
| Gross profit per employee | 7,862 thousand yen | 7,752 thousand yen |
| Personnel expenses per employee | 3,575 thousand yen | 3,690 thousand yen |
| Personnel expenses/sales ratio | $13.3 \%$ | $14.0 \%$ |
| Personnel expenses/gross profit ratio | $45.5 \%$ | $47.6 \%$ |

6) Stores and Capital Investment

|  | As of Feb. 28, 2019 | As of Feb. 29, 2020 |
| :---: | :---: | :---: |
| New stores | 6 | 5 |
| (X-SELL stand-alone type stores) | 1 | 0 |
| Stores closed | 4 | 6 |
| Number of stores at the end of the period | 112 | 111 |
| (X-SELL stand-alone type stores) | 10 | 9 |
| Sales floor area at the end of period | $1,135,551 \mathrm{~m}^{2}$ | $1,150,996 \mathrm{~m}^{2}$ |
| Capital investment (construction basis) | 18,907 million yen | 13,622 million yen |
| Capital investment (payment basis) | 16,186 million yen | 12,622 million yen |

7) Store Information as of February 29, 2020
(Excluding X-SELL stand-alone type stores)

|  | Stores | Sales Share |
| :---: | :---: | :---: |
| (By Store Area) |  |  |
| $20,000 \mathrm{~m}^{2}$ or more | 17 | $51.7 \%$ |
| Up to $20,000 \mathrm{~m}^{2}$ | 26 | $27.6 \%$ |
| Up to $10,000 \mathrm{~m}^{2}$ | 30 | $13.6 \%$ |
| Less than $3,000 \mathrm{~m}^{2}$ | 29 | $7.0 \%$ |
| Total | 102 | $100.0 \%$ |
| (By Store Age) |  |  |
| 10 years or less | 35 | $25.4 \%$ |
| 20 years or less | 20 | $43.0 \%$ |
| 30 years or less | 35 | $25.9 \%$ |
| More than 30 years | 12 | $5.7 \%$ |
| Total | 102 | $100.0 \%$ |

8) New Stores
(Results of the year ended February 29, 2020)

| Month Opened | Store Name | Location | Store Area |
| :---: | :--- | :--- | :--- |
| $2019 / 04$ | youme Mart Hita | Hita, Oita Pref. | Approx. $2,350 \mathrm{~m}^{2}$ |
| $2019 / 04$ | youme Mart Mitajiri | Hofu, Yamaguchi Pref. | Approx. $1,540 \mathrm{~m}^{2}$ |
| $2019 / 05$ | youme Mart Minamionoda | Sanyo-Onoda, Yamaguchi Pref. | Approx. 2,020 $\mathrm{m}^{2}$ |
| $2019 / 06$ | youme Tow n Fukuyama | Fukuyama, Hiroshima Pref. | Approx. 20,200 $\mathrm{m}^{2}$ |
| $2019 / 07$ | youme Mart Aoyama | Yahatanishi-ku, Kitakyushu | Approx. 2,000 $\mathrm{m}^{2}$ |

9) Shareholder Information (Excluding shares less than one unit)

|  | As of Feb. 28, 2019 | As of Feb. 29, 2020 |
| :--- | ---: | ---: |
| (Number of shareholders) | 26 |  |
| Financial instruments traders | 269 | 34 |
| Foreign investors | 45 | 273 |
| Financial institutions | 286 | 50 |
| Other domestic companies | 3,635 | 283 |
| Individuals, etc. | 4,261 | 5,188 |
| Total |  | 5,828 |
| (Percentage held) | $1.6 \%$ | $3.0 \%$ |
| Financial instruments traders | $14.1 \%$ | $11.9 \%$ |
| Foreign investors | $25.0 \%$ | $25.4 \%$ |
| Financial institutions | $43.0 \%$ | $42.9 \%$ |
| Other domestic companies | $16.3 \%$ | $16.8 \%$ |
| Individuals and treasury shares | $100.0 \%$ | $100.0 \%$ |
| Total |  |  |


[^0]:    * As it remains unclear as to whether infections of the novel coronavirus (COVID-19) will continue to spread or decrease, it is difficult to predict the impact of the government's declaration of a state of emergency and large-scale economic measures. Given this situation, as there are many uncertainties at this time that could affect the financial results, the company has determined that it would be difficult to appropriately and reasonably calculate the forecast of the financial results. Accordingly, the forecast of the financial results is yet to be determined. The forecast of the financial results will be announced promptly once it becomes possible to make a reasonable calculation.

